2026 at FIRST CHURCH IN CAMBRIDGE, CONGREGATIONAL

| What we have as a gift from the past: | 12/31/2023 | 12/31/2024 | 9/30/2025 |
|--|-------------|-------------|-------------|
| UNRESTRICTED FUNDS | 1,771,257 | 1,740,031 | 2,197,207 |
| CAPITAL RESERVE FUNDS | (1,646.39) | (652) | 67,400 |
| DONOR-RESTRICTED FUNDS | 274,681 | 270,005 | 120,179 |
| CAPITAL FUNDS | 3,211 | 40,259 | (2,357) |
| FRIDAY CAFÉ FUNDS | 89,947 | 96,840 | 89,260 |
| SHELTER FUNDS | 161,882 | 154,995 | 169,721 |
| ENDOWMENT FUNDS | 972,483 | 1,052,232 | 1,087,744 |
| TOTAL | \$3,271,814 | \$3,353,710 | \$3,729,154 |
| | 2024 | 2025 | 2026 Budget |
| What we expect to receive in 2026: | Actual | Projected | Preliminary |
| CONTRIBUTIONS | | | |
| PLEDGES | 468,298 | 620,392 | 660,000 |
| GIFTS | 153,901 | 61,822 | 65,000 |
| DONATIONS FOR PROPERTY USE | 200,039 | 208,832 | 215,000 |
| GRANT INCOME | 2,500 | | |
| INVESTMENT RETURN | 442 | 1,728 | 1,500 |
| MISCELLANEOUS INCOME | 470 | | 500 |
| TRANSFERS FROM SABBATICAL, DEACON | S | 14,016 | |
| TRANSFER FOR SHELTER ADMIN | 60,758 | 65,644 | 64,562 |
| TRANSFER FROM INVESTED FUNDS | 127,000 | 127,000 | 132,000 |
| Total Operating Fund Income: | \$1,013,407 | \$1,099,434 | \$1,138,562 |
| Our 10% for Mission in 2026: | | | 10% |
| UCC / MISSIONS / SOCIAL JUSTICE | 96,169 | 101,750 | 107,400 |
| What we expect to Spend on Ministry in 2026: | | | |
| ADMINISTRATION | 111,594 | 122,827 | 123,671 |
| BUILDINGS & GROUNDS | 339,205 | 354,718 | 338,086 |
| CHRISTIAN FORMATION | 13,909 | 68,043 | 70,714 |
| COMMUNICATIONS | 99,763 | 67,049 | 69,104 |
| DEACONS & MINISTRY | 175,694 | 179,134 | 147,732 |
| EXECUTIVE COUNCIL | 274 | 400 | 2,300 |
| FELLOWSHIP | 12,778 | 10,500 | 11,500 |
| FINANCE | 107,000 | 103,516 | 118,003 |
| GENERAL STAFF EXPENSES | 41,083 | 42,606 | 42,511 |
| MUSIC | 60,466 | 61,682 | 61,941 |
| Plus ADDITIONAL TRANSFER FOR CAPITAL | 35,000 | | |
| Less TRANSFER TO CAPITAL RESERVES | 98,600 | 43,600 | 43,600 |
| Less TRANSFER TO SABBATICAL RESERVE | 2,500 | 2,000 | 2,000 |
| Total Missions, Expenses & Transfers: | \$1,124,034 | \$1,157,825 | \$1,138,562 |
| Increase / (decrease) in Net Assets | (110,627) | (58,390) | 0 |
| Year-end fund balances | \$3,353,710 | \$3,729,154 | \$3,729,154 |